

Medium Term Budget Requirement

	Year 1 2014/15 £'000	Year 2 2015/16 £'000	Year 3 2016/17 £'000
2013/14 Net General Fund Base Budget	189,640	189,640	189,640
Non-domestic rates tariff payment to Government	2,913	2,986	3,046
One off budget adjustments from 2013/14	(1,903)	(1,903)	(1,903)
Drawdown from Efficiency Delivery Reserve	(752)	0	0
2014/15 Net General Fund Base Budget	189,899	190,724	190,783
Contract and Income Inflation	2,800	5,600	8,400
Growth	4,156	5,515	5,515
Efficiency Savings ¹	(18,157)	(40,751)	(50,515)
General Contingency (pay)	900	1,800	4,050
Gross Budget Requirements	179,597	162,888	158,233
Less			
New Homes Bonus Grant	(3,773)	(3,065)	(3,672)
Other unringfenced specific grants	(4,534)	(4,442)	(4,442)
Council Tax Freeze Grant	(626)	(1,252)	(1,252)
Contribution to General Balances	1,105	0	0
Revenue Grants	(7,828)	(8,759)	(9,366)
Net Budget Requirement	171,769	154,129	148,867
Funded By			
Revenue Support Grant	65,300	46,572	39,874
Localised Element of Non Domestic Rates	54,313	55,838	56,924
Council Tax (3% Reduction in Year 1 then a freeze for planning purposes)	51,369	51,369	51,369
Increase in Council Tax Base	0	350	700
One off collection fund surplus	787	0	0
Gross Resources	171,769	154,129	148,867
Adjusted Net Budget Gap	0	0	0

Notes

1) In addition, an efficiency of £150k has been built in to the Council Tax Base, relating to Single Person Discount savings. These savings are planned to be achieved through the Business Intelligence programme.

Finance & Corporate Services Budget Proposals

Service	Description of Budget Change	Budget Change		
		2014-15 Budget Change (£,000's)	2015-16 Budget Change Cumulative (£,000's)	2016-17 Budget Change Cumulative (£,000's)
Tri Borough	Finance & Corporate Services Tri Borough Savings	(379)	(1,279)	(1,279)
H&F Direct	Deletion of Housing Benefits Appeals officer post	(20)	(20)	(20)
H&F Direct	Re-tender debit / credit card transaction contract	(15)	(15)	(15)
Finance	Reduction in contribution to Insurance fund	(200)	(200)	(200)
Finance	Reduction in Internal Audit supplies & services budget	(10)	(10)	(10)
Finance	Additional savings from the Managed Services programme	(50)	(50)	(50)
Finance	Potential savings from another borough joining Managed Services	0	(150)	(150)
Finance	Investment Income - stretch target, increase of 0.2%	(250)	(250)	(250)
Communications, Policy & Performance	Hammerprint Xerox contract	(50)	(50)	(50)
IT & Procurement	E-sourcing via new system	(15)	(15)	(15)
IT & Procurement	Reduction in Electronic Data Management System (EDMS) consultancy budget	(48)	(48)	(48)
IT & Procurement	Reduction in subscription budget	(25)	(25)	(25)
HR	Workforce reduction – proportionate saving in maternity budgets	(25)	(50)	(75)
HR	Movement to a Bi-Borough structure	(200)	(200)	(200)

Service	Description of Budget Change	Budget Change		
		2014-15 Budget Change (£,000's)	2015-16 Budget Change Cumulative (£,000's)	2016-17 Budget Change Cumulative (£,000's)
Innovation & Change	Review of divisional structure	(110)	(110)	(110)
Innovation & Change	Income from Westminster	(100)	(100)	(100)
Communications, Policy & Performance	Reduction in Voluntary Sector Grants expenditure	(2)	(142)	(142)
Communications, Policy & Performance	Alternative funding for the 3rd Sector	0	(50)	(50)
H&F Direct	Bi-borough Council Tax Management Structure - 6 senior management post into 3	(75)	(120)	(120)
Executive Services	Reduction of two posts	0	(70)	(70)
Legal & Democratic Services	Review of Democratic and Electoral Services - look at structure and expenditure	0	(50)	(50)
Executive Services	Reduction in Chief Executive's salary	(25)	(25)	(25)
Finance	Reduction in Pension Fund contributions following actuarial reviews	(357)	(357)	(357)
Transforming Business	Business Intelligence (Freedom Passes) ¹	(450)	(450)	(450)
Finance	Additional New Homes Bonus Grant from reduction in reported empty properties	0	(539)	(539)
	Total Efficiencies	(2,406)	(4,375)	(4,400)

Notes

1) In addition, an efficiency of £150k has been built in to the Council Tax Base relating to Single Person Discount savings. These savings are planned to be achieved through the Business Intelligence programme.